

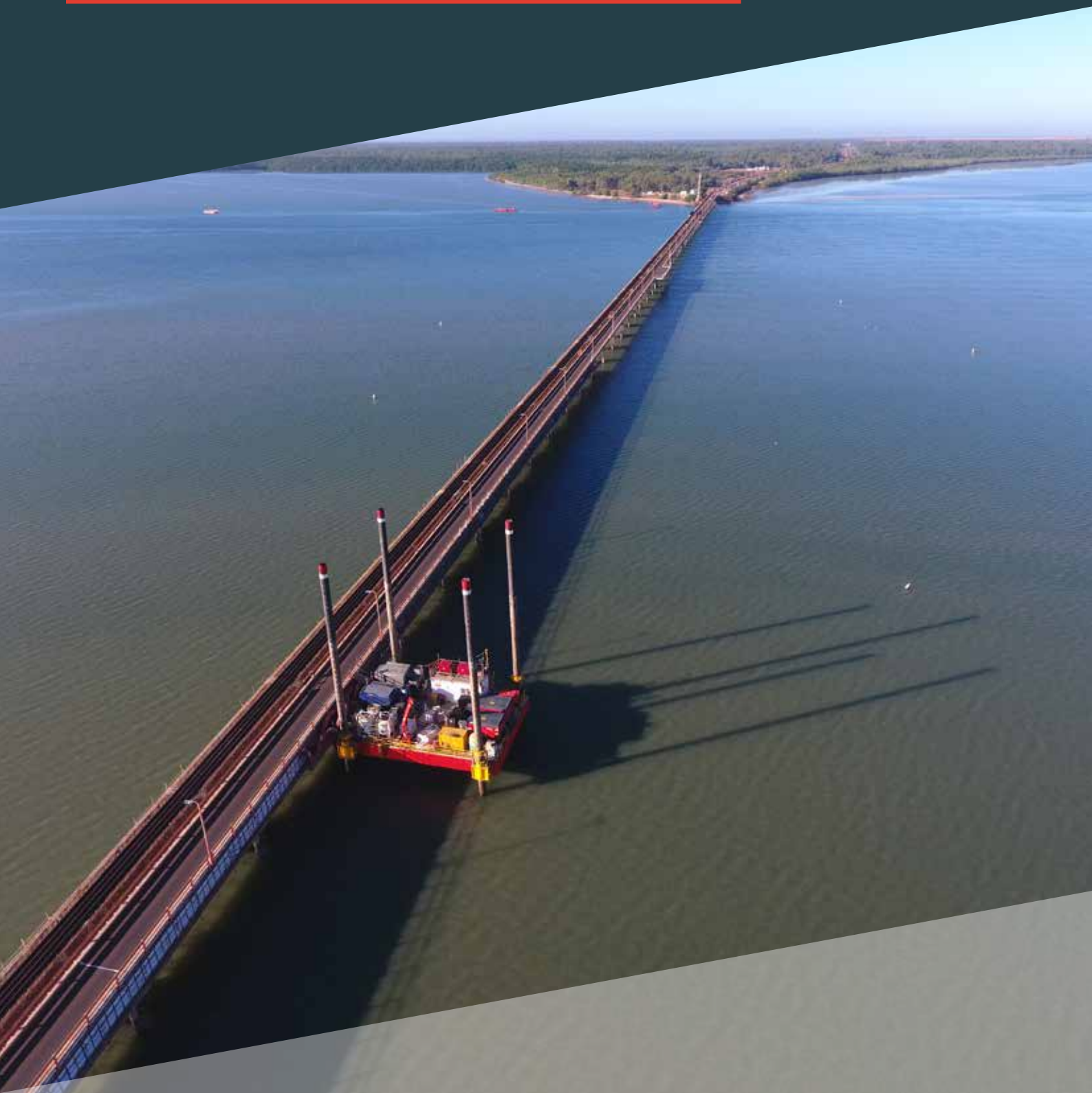


KAEFER

When it counts, count on us.

CAPABILITY STATEMENT

Marine



Who We Are

KAEFER Integrated Services has an established and widespread presence across Australia, operating in the country for over 40 years and globally for over 100 years.

We are a leading provider of turnkey construction, maintenance and industrial services. We specialise in the delivery of mechanical services, surface protection, electrical services, insulation & cladding, access solutions, passive fire protection, marine structures remediation and asbestos management. We also undertake civil services through established relationships with specialist partners.

What We Do





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Our Locations in Australia



HSEQ at KAEFER

KAEFER Integrated Services is committed to the safety of our people and our customers, with quality and environmental preservation being critical in the overall delivery of everything we do.

KAEFER's Occupational Health & Safety Management System is certified to ISO45001:2018. Our Quality Management System is fully-certified to ISO 9001:2015 and our Environmental Management System to ISO 14001:2015.

JAS-ANZ



SMART Choices

KAEFER's commitment to HSEQ is driven by our holistic program *SMART Choices*. The program focuses on the choices employees make, both at home and at work, and is centred around five key business pillars.



SMART CHOICES



SAFE CHOICES



PROUD CHOICES



GREEN CHOICES



HEALTHY CHOICES



EFFICIENT CHOICES



Life Saving Commitments

KAEFER's Life Saving Commitments underpin the safety culture within KAEFER. They define our commitment to ensure our employees remain safe in our workplaces and assist them in making SAFE Choices. The Life Saving Commitments have been developed to ensure all KAEFER employees are protected specifically when conducting high-risk activities. The 9 commitments were selected after review of past incidents and the critical risk exposure to our employees through the various disciplines of KAEFER's operations.

The Life Saving Commitments link directly to the SAFE Choices Pillar of the SMART Choices Program by supporting the workforce to make safer, better decisions.

QA/QC Management

KAEFER is highly experienced in working to a wide range of specifications and standards across our key service offerings.

With dedicated teams of QA/QC personnel nationally, support is provided at a corporate level as well as assisting our on-site execution teams.

KAEFER's Quality Management system has been developed in alignment with and is accredited to ISO 9001:2015 principles.

KAEFER develops contract-specific Quality Plans, Inspection and Test Plans (ITPs), Internal Audit Plans, procedures and work method statements to meet client requirements.

Supporting this is an in-house developed Project Management System (KPMS) for Quality Inspection and Reporting.



1. Fitness for Work



2. Working at Heights



3. Dropped Objects



4. Confined Space



5. Energised Equipment



6. Hazardous Substances



7. Trained, Competent & Certified



8. Lifting Operations



9. Driving Safety

Our Systems

KAEFER's management systems have been custom-designed to support execution of our core services. This includes a range of in-house developed software solutions as well as continuous improvement programs to promote efficiency in delivery and provide certainty to our clients.

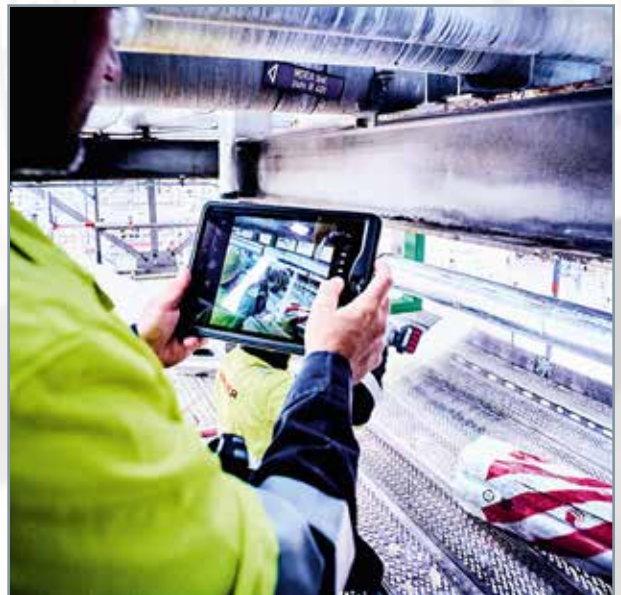
Project Controls & Reporting

KAEFER Project Management System (KPMS) is a dedicated management system developed in-house to manage data flow and work flows of our contracts.

Integrated with Primavera P6, KPMS manages work orders from initiation through to completion, providing full visibility on schedule, cost, productivity and QA reporting.

The system has an in-built scaffold management module (KAEFER Scaffold Management System - KSMS) that allows us to track scaffold material and costs inclusive of labour and productivity measures.

The software is also compatible with mobile devices and intrinsically-safe tablets, enabling real-time updates and progress tracking from site.





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LEAN at KAEFER

Continuous improvement is fundamental to KAEFER's drive for sustained success. KAEFER's LEAN program is customised for our organisation and our services and provides a platform for this.

LEAN is a management philosophy that aims to deliver maximum value for clients by minimising waste in production and service delivery.

The program uses specific tools to identify 'waste' in maintenance or construction execution and coaches teams to find solutions to reduce this waste.

A LEAN project is where:

- > Analysis is conducted on existing processes to determine baseline and realise any wastes and waste patterns;
- > A LEAN workshop is carried out to develop process improvements;
- > Improvements are actioned;
- > The improved baseline is determined; and
- > The improvements are sustained as the new current processes.

Productivity and efficiency improvements before and after LEAN improvements are then converted to LEAN savings.

**CONTINUOUS
IMPROVEMENT**



Marine

KAEFER provides highly specialised products and services all over the globe associated with marine infrastructure (ports, jetties and bridges) and Defence (vessels).

Our experience spans from the delivery of Greenfield and Brownfield projects, asset integrity and ongoing maintenance programs through to providing technical assistance across a range of products and services associated with the naval industry.

Our Services

- > Asset integrity inspections
- > Mechanical services
- > Access solutions
- > Concrete remediation
- > Abrasive blasting
- > Ultra-high pressure water cleaning
- > Surface protection
- > Pile refurbishment
- > Structural remediation
- > Cathodic protection



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Where We Work

- > Wharves
- > Jetties
- > Bridges
- > Fenders
- > Dolphins
- > Headstocks
- > Piles
- > Frigates
- > Patrol Boats
- > Submarines
- > LNG and LPG Vessels
- > Cruise ships
- > Ferries & Yachts
- > Merchant Vessels

Remediation Services

With expertise in complementary capabilities spanning mechanical, surface protection and access, KAEFER offers complete solutions for the remediation of marine structures.

We offer a full-range of services relevant to marine remediation works, including removal of corrosion, marine growth and other existing contamination on sub-structures, as well as mechanical & structural repairs.

Our capability extends to concrete remediation services through investigation of cause to determine the correct repair method.

We also have experience in the application of various specialist marine coatings including viscoelastic tapes, Humidur and Parchem products.



Access Services

KAEFER offers a variety of access methods to suit marine remediation works. We understand the challenges associated with working in marine environments and offer full-containment solutions to mitigate environmental impacts.

Scaffolding

We are specialist access providers in all forms of scaffolding systems including conventional tube & clip systems and advanced system scaffolding. KAEFER also has in-house scaffold design and engineering capability to design safe, efficient and cost-effective solutions to access marine structures.

Rope Access

KAEFER has a highly-experienced, fully-dedicated rope access division with full IRATA membership and a team of trained technicians from levels 1 to 3 across various disciplines including asset inspections, welding and blasting & painting.

Alternate Access

KAEFER offers a potential alternate access solution through the use of Velo Tech Systems' V-Deck - a high-strength, low weight, modular platform for temporary works access.

Specialist Marine Equipment

KAEFER maintains a fleet of specialist plant & equipment to support our execution teams. This includes access to jack-up barges, which provide significant safety and productivity benefits to clients.



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Head Office

Level 4 / 218 St Georges Terrace,
Perth WA 6000

East Coast (Adelaide) Office

Level 9/121 King William Street,
Adelaide SA 5000

Southwest Office & Workshop

41-51 Macedonia Street,
Naval Base WA 6165

Geraldton Office & Workshop

415 Marine Terrace, West End,
Geraldton WA 6530

Darwin Office & Workshop

17 Mendis Road, East Arm,
Darwin NT 0822

Gladstone Office

63 Goondoon Street,
Gladstone QLD 4680

Mackay Office & Workshop

27 Len Shield Street,
Mackay QLD 4740

Brisbane Office

Level 22 / 345 Queen Street,
Brisbane QLD 4000

Goldfields Office & Workshop

18 Clements Way,
Boulder WA 6432

Port Hedland Office

37 Harwell Way,
Wedgefield WA 6721